

An aerial, isometric view of a city rendered in a monochromatic blue color scheme. The city features a variety of building heights and styles, including a prominent dark-colored building with a grid of windows in the lower right. The streets are filled with small figures of people and cars, suggesting a busy urban environment. The overall scene is presented from a high-angle perspective, looking down on the city.

Intelligent Mobility

Russell Whale

ARUP

Agenda

- Introduction:
- The pace of change is increasing
- The Transport & Mobility Business
- Connected Automated Vehicles 101
- Views/Questions

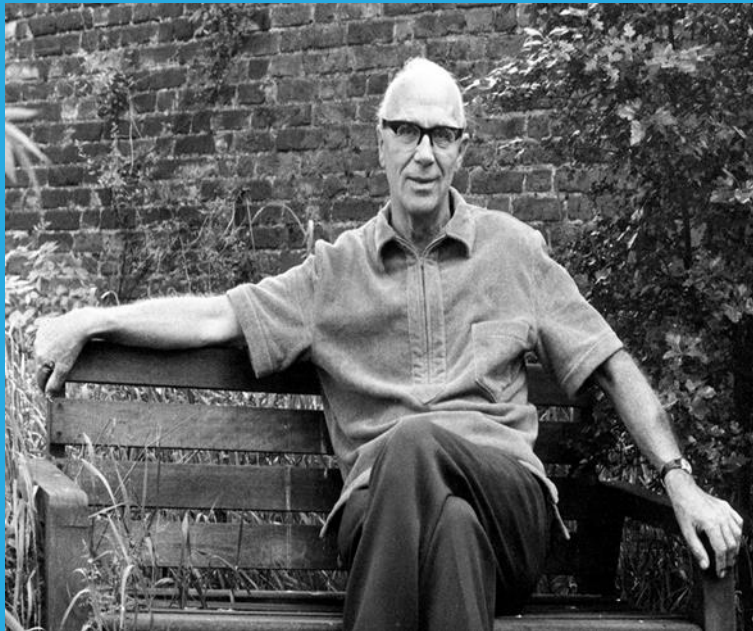


* Belfast, Bristol, Cardiff, Edinburgh, Glasgow, Leeds, Liverpool, Manchester, Midlands Campus, Newcastle, Nottingham, Sheffield, Winchester

Over 12,800 people in more than 90 offices around the world



Our creative spark and intellectual independence has been there from the very beginning. These shared values, like the firm's name, are essentially derived from the beliefs and convictions of the firm's founder, the engineer and philosopher, Ove Arup in 1946.



10 years

2 billion smartphone users

SMART Devices?

50 billion user by 2020 myth or marketing?



Connected Autonomous Vehicles = smartphone on wheels?



Disrupting entire industries



Car Sales

?

Social Services

?

Public Transportation

?

Insurance

?

Real Estate

?

Logistics

?

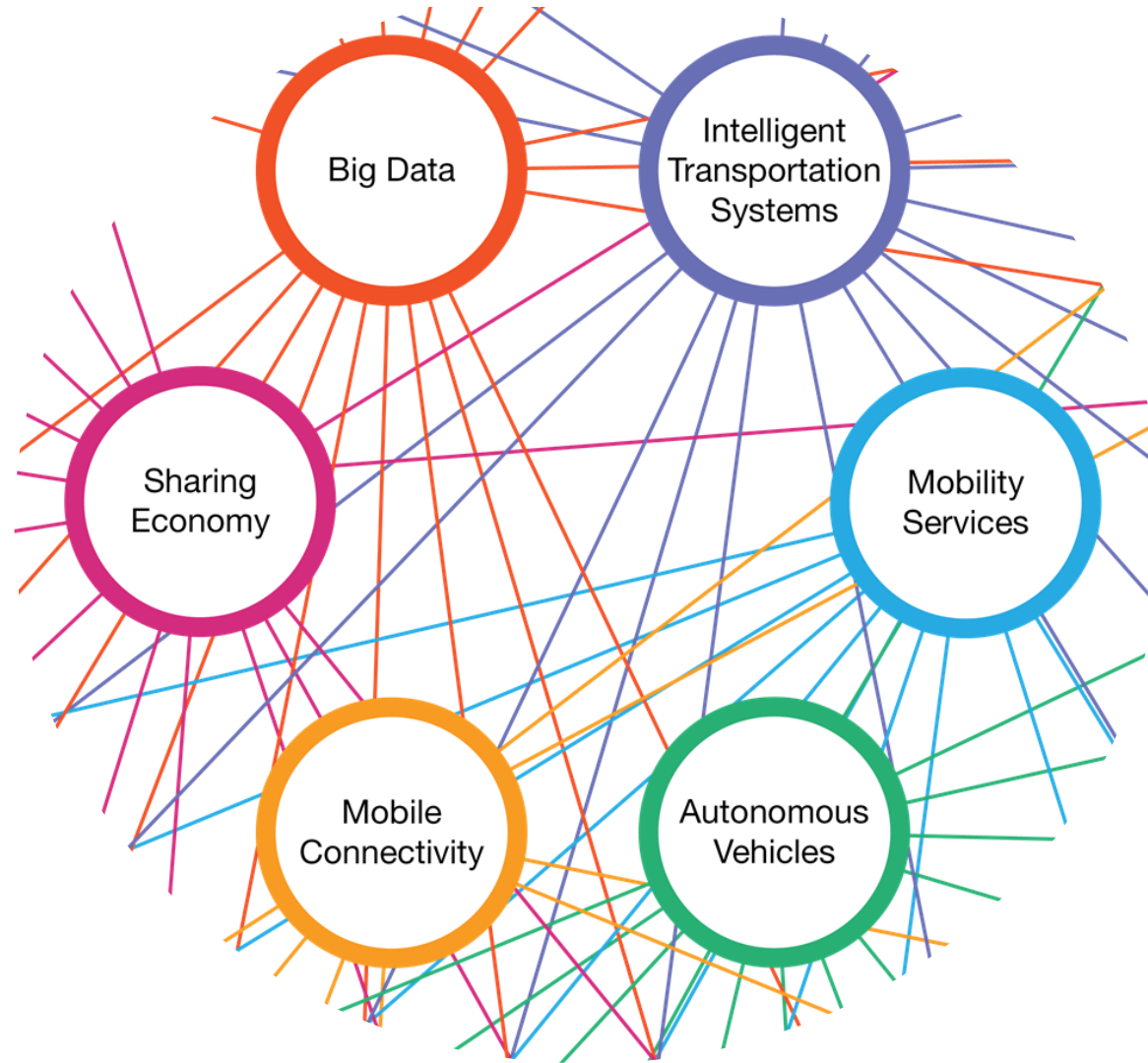
Entertainment

?

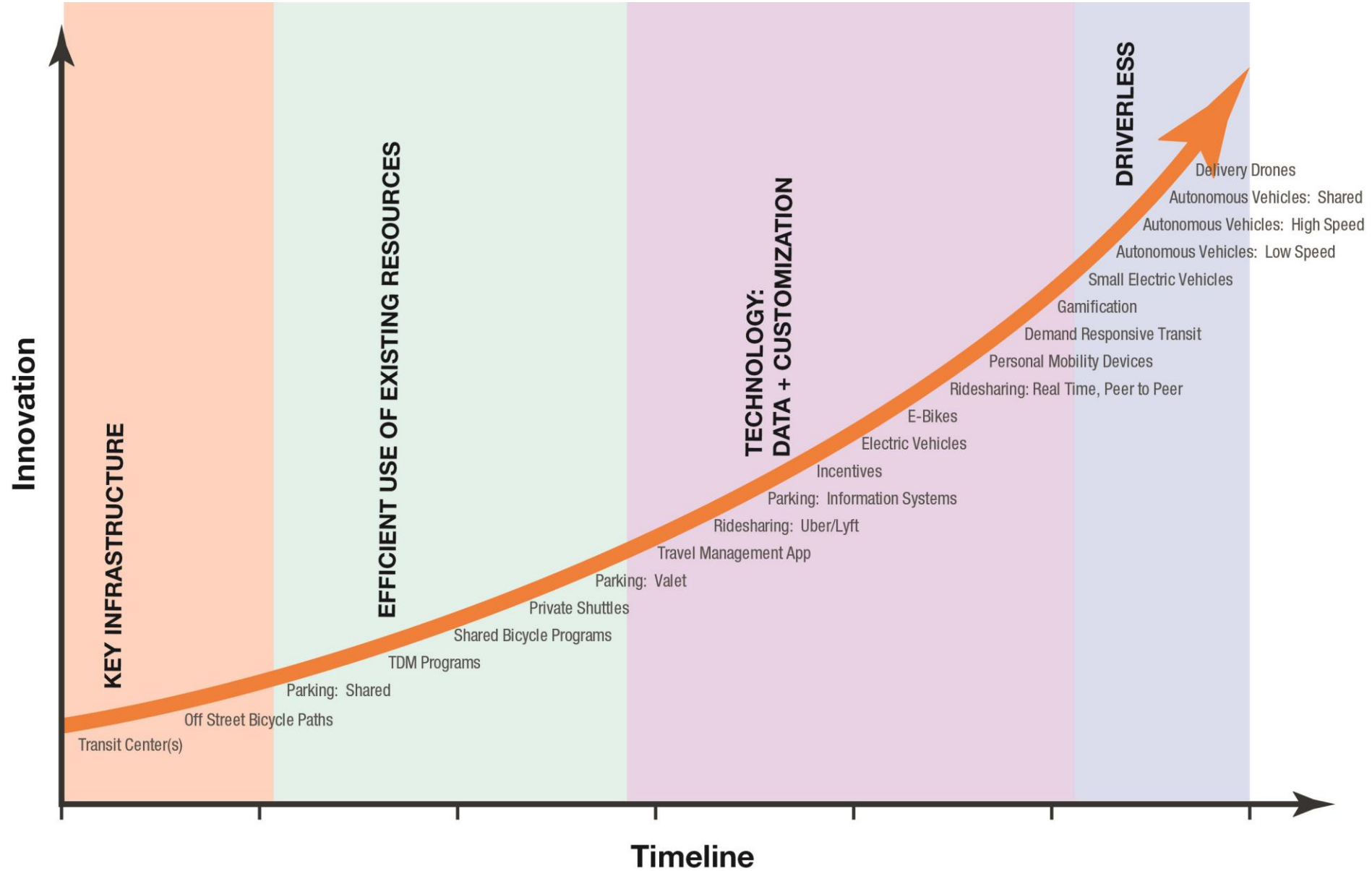
Retail

?

Intelligent Mobility Context



The pace of change is increasing



Transport & Mobility Business

Mobility in the Global Context

- **Focus**

- Innovation
- Multi-Modality

- **Goals**

- Visibility, thought leadership and differentiation
- Monitoring trends, scouting opportunities, educating staff and clients
- **New roles with new clients**
- Clients become partners
- Competitors become collaborators



Transport & Mobility Business

AVIATION

HIGHWAYS

RAIL

PLANNING

PROPERTY

ARCHITECTURE

TALL

BUILDINGS

ARTS, CULTURE AND

ENTERTAINMENT

HEALTHCARE

SCIENCE AND

INDUSTRY

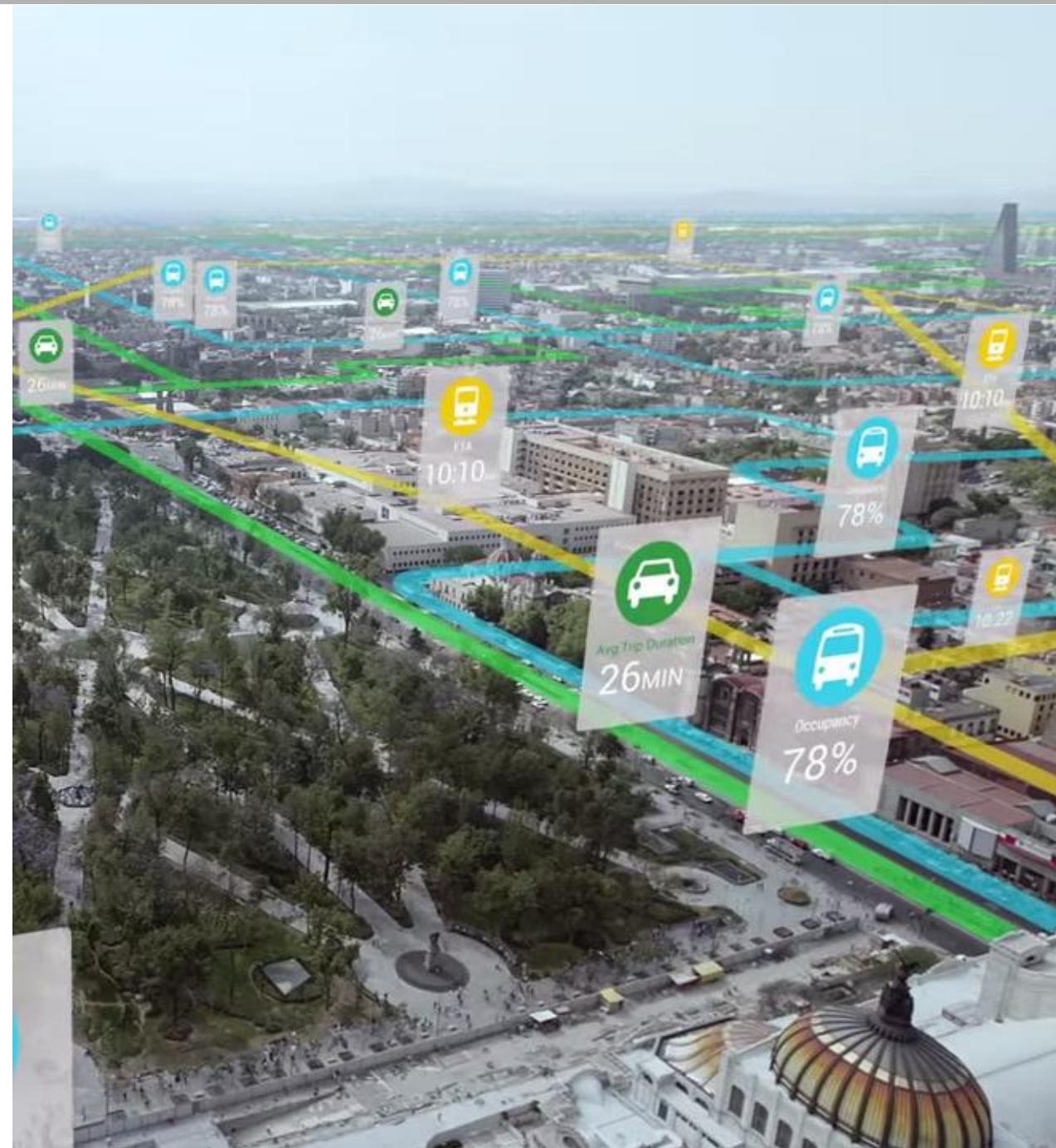
ENERGY

WATER

ADVISORY SERVICES • RESILIENCE
CITIES • TRANSPORT AND MOBILITY

Focus Areas and Actions

- **Knowledge Management**
 - Smart mobility news
 - Transport + Digital initiative
- **Thought Leadership**
 - Travel demand with autonomous vehicles
 - Flexible/agile
- **External Partnerships and Events**
 - Autonomous Driverless Vehicle Initiative
 - International, national conferences
 - Future Street
 - OEMs & Tech



AV State of Play:

ACES

**Autonomous
Connected**

**Energy Efficient & Emissions
Shared**



Variables

ACCESS TO DATA

COST PER MILE CURB MANAGEMENT

REGULATORY FRAMEWORK

VEHICLE OWNERSHIP LAND USE ROAD PRICING POLICY

TIMING CONSUMER ACCEPTANCE
INFRASTRUCTURE CHANGES

AVAILABILITY AND PENETRATION RATE

TRAFFIC CONTROL BUSINESS MODELS

VEHICLE PRICE



Cities & Regions

- Will AVs **encourage sprawl**?
- What are the **social justice** implications?
- What **regulatory changes** are required?



Transport Agencies

- Will **streets** need to be redesigned? Who gets priority?
- What is the future of **public transport**?



Developers

- How should **parking** be designed? How much and where?
- Will AVs increase or reduce **congestion**?

Understanding Automation

“

Today, the automobile industry is on the cusp of a technological transformation that holds promise to catalyze an unprecedented advance in safety on U.S. roads and highways.

”

Federal Automated Vehicles Policy, US DoT, 2016

What is the “correct” terminology?

automated autonomous

Industry and policy use

*Automated*¹ vehicle (*AV*) is the most commonly used term in the industry and in policy documentation. It is not definitive on the type of automation, and can be used for varying stages of human intervention in the driving process, from “driver assistance”, to “full automation”. *Autonomous* typically refers to full automation, where the vehicle can sense its environment and respond without human intervention.

self-driving driverless

Media and community use

Self-driving or *driverless* cars (*SDCs*) are more often referred to in media or community. The issue with using this term interchangeably with AVs is that SDCs imply every vehicle is fully autonomous. Most vehicles in this category are only partially automated and require some driver intervention, negating the implied definition of *self-driving*. The poetic appeal of the term does excuse some confusion when communicating with the public, but should be used with discretion, and in context.

robotic

Infrequent, philosophical use

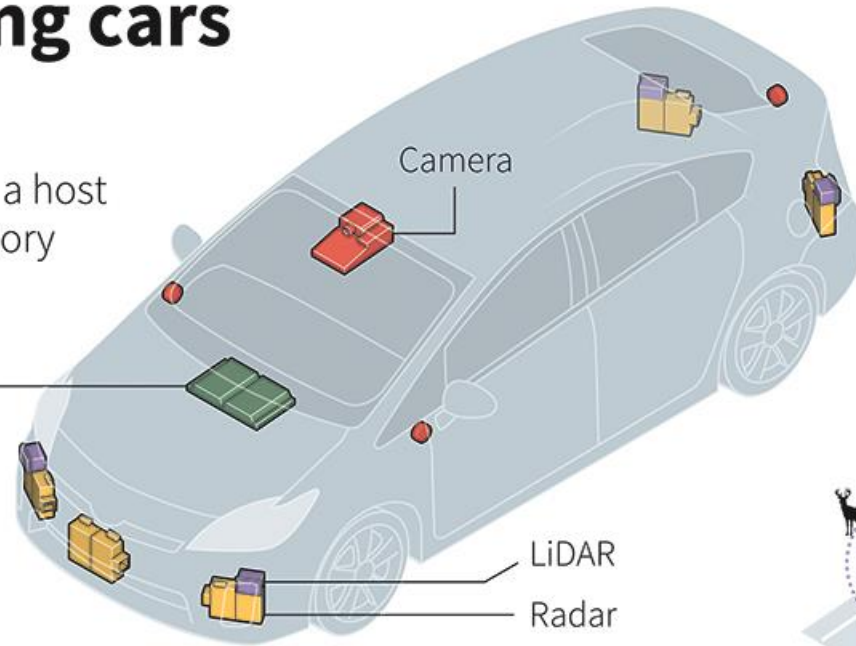
Robotic cars is not commonly used term, except in reference to ethics and Asimov’s Laws of Robotics², which dictates the interaction between humans and machines.

What is the technology of a fully automated vehicle?

How self-driving cars see the road

Autonomous vehicles rely on a host of sensors to plot their trajectory and avoid accidents.

- **Multi-domain controller**
Manages inputs from camera, radar, and LiDAR. With mapping and navigation data, it can confirm decisions in multiple ways.



- **Camera**
Takes images of the road that are interpreted by a computer. Limited by what the camera can “see”.

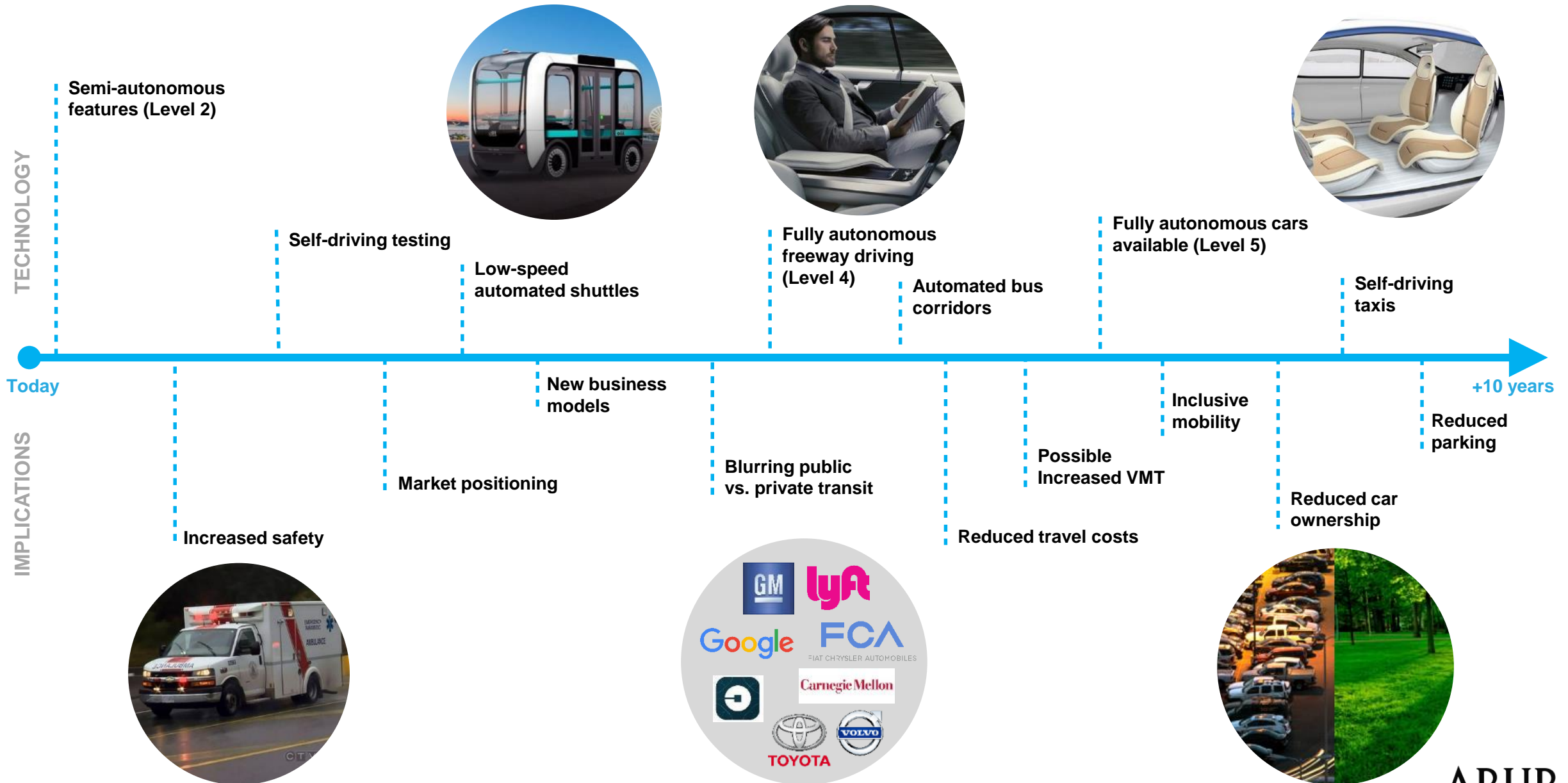


- **LiDAR**
Light pulses are sent out and reflected off objects. Can define lines on the road and works in the dark.



- **Radar**
Radio waves are sent out and bounced off objects. Can work in all weather but cannot differentiate objects

What are the Potential Applications of Autonomous Tech?



How will AVs be applied in cities & regions?

Near-term application

Testing + Development



- **Testing grounds:** Controlled-access development environment. (Examples: MCity, GoMentum Station)
- **Public roads:** Tests on public roads with engineers in the vehicle (Example companies: Waymo, nuTonomy, Delphi, GM/Cruise, Ford, Uber)

Driver Assist Features



- **Level 1:** Driver-assist systems available from most major auto manufacturers.
- **Level 2:** The driver is responsible for monitoring the driving environment.
- **Level 3:** Fully automated parking and summoning are Level 3 applications.

Low Speed Circulators



- **Automated circulators** provide mobility within designated zones and dense urban environments. (Examples include UK Autodrive, Easymile, Olli, Navya)
- **Segregated automated circulators** are faster but separated from pedestrian traffic. (Example: 2getthere ParkShuttle)

What is the range of possible business models?

Personal Mobility



Owned AVs



Shared AVs
(SAVs)

Transit



On Demand
Services



Automated High-
Capacity Transit

Logistics



Automated
Delivery Drones



Autonomous
Freight

Some of the many companies working on AVs

VEHICLE STARTUPS



TECH COMPANIES



UNIVERSITIES



OEMs



SPECIFIC COMPONENTS COMPANIES



MOBILITY SERVICES



Mobility as a Service (MaaS) is also a developing market



UBER

MAVEN



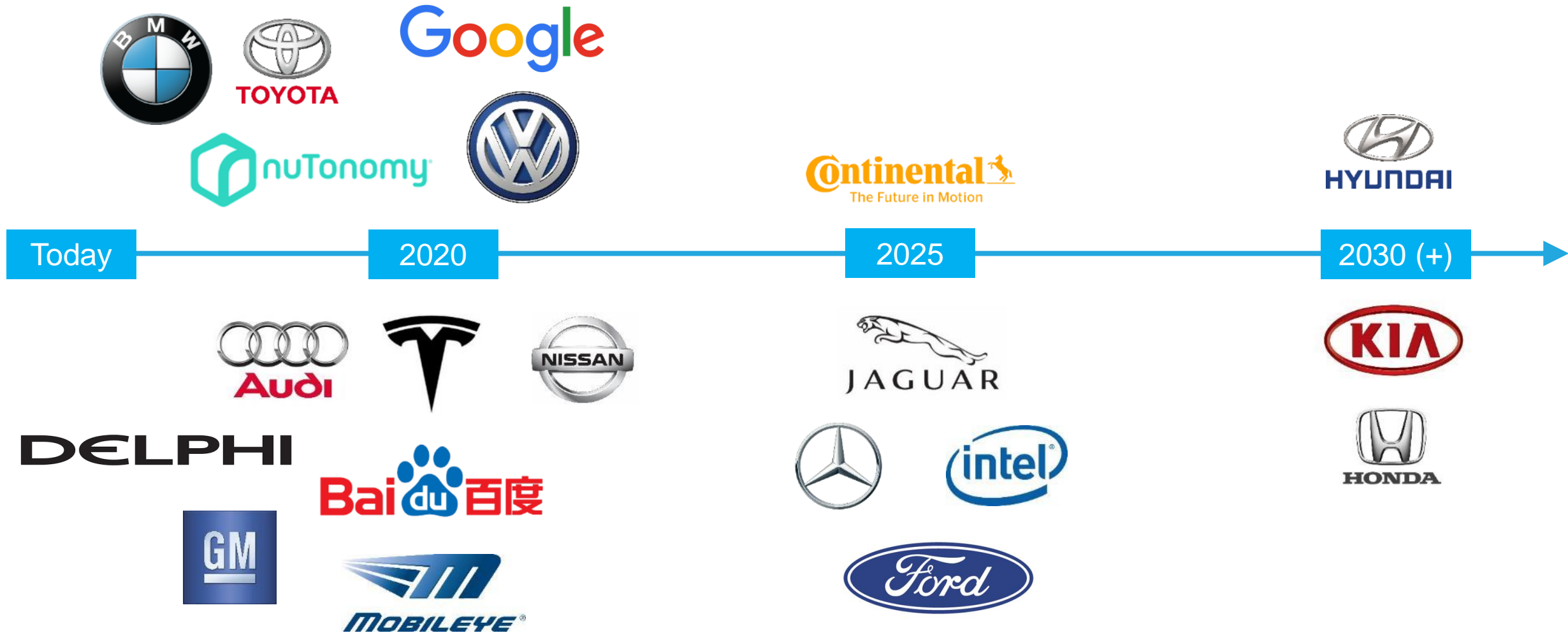
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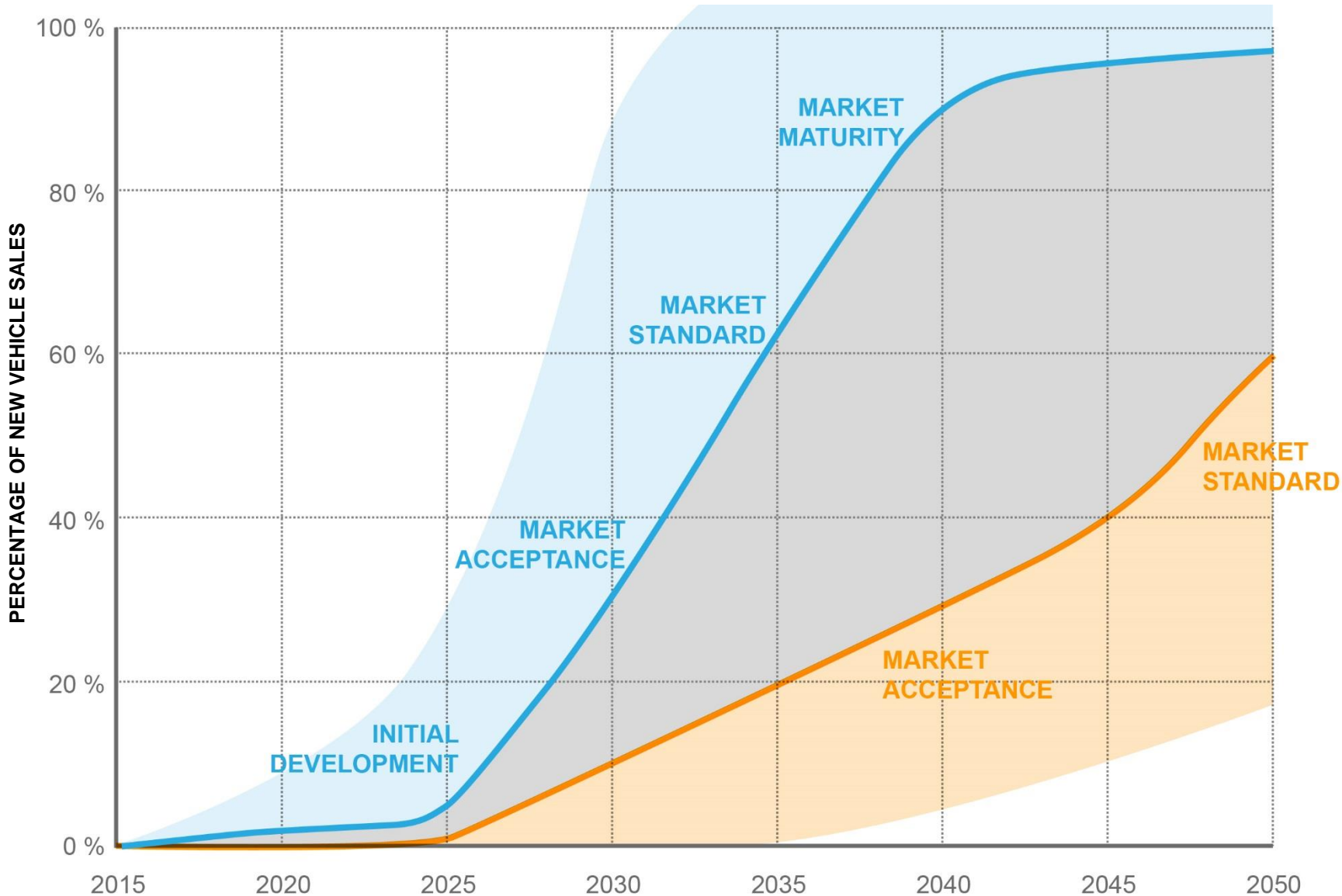
FORD SMART MOBILITY



When will AVs be ready for consumers?



When do AVs become commonplace?



Revolutionary

- Technology breakthroughs
- Regulatory resolutions
- Shared model, at much lower cost than ownership
- Rapid adoption

Evolutionary

- Slower technology development and rollout
- Owned AV model with cost premium
- Slower adoption

Fully Autonomous Vehicle (L4/5) uptake predictions based on high disruption scenarios, indicates possible percentage of new car sales 2016 to 2050.

The future is highly uncertain

TIMING **3 to 13** years until L5 AVs available for purchase

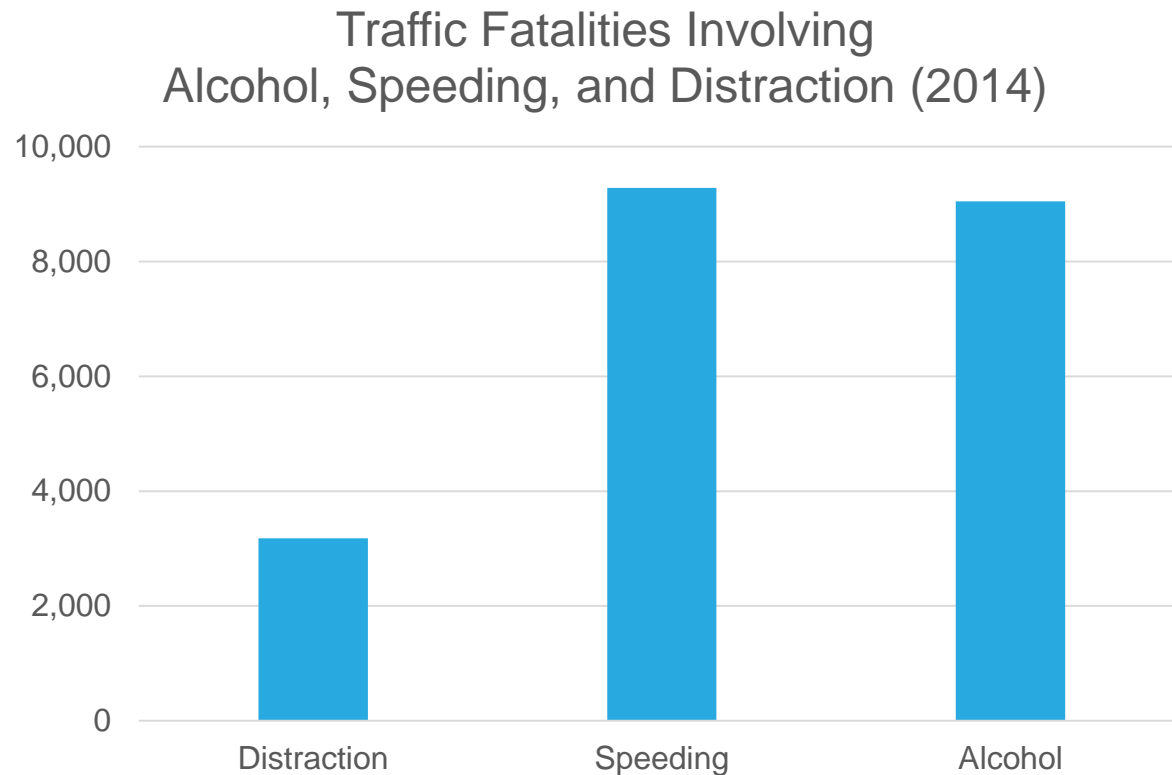
SAFETY **+40% to +90%** increase in safety

CAPACITY **0% to +45%** increase in roadway capacity

DEMAND **+5% to +40%** increase in VMT

ENERGY/EMISSIONS **-50% to + 100%** change in GHGs

AVs will be 40% to 90% safer than human drivers.



AVs could make traffic fatalities a bad memory.

- Alcohol, drug use, driver distraction, and/or fatigue is a factor in **40%** of all traffic fatalities.
- Considering that some **90%** of all traffic fatalities can be tied back to human error, AVs could greatly diminish traffic fatalities and serious injuries.
- Of course, they could introduce new challenges, so the projected safety benefits remain uncertain.

Industry is designing vehicles to minimize reliance on infrastructure.



However, a memo from Uber to the City of Pittsburgh may shed light on complementary infrastructure.

Self-Driving Uber requested:

- Dedicated lanes
- Designated passenger loading zones
- Optimized intersection signalization with DSRC equipment
- Bike lanes (to promote street calming)
- Designated staging areas
- Prioritizing snow removal

A wealth of research in V2I and V2V applications has produced steps for infrastructure upgrade.



Light adoption

- No design changes
- Standard road markings and signs
- Regular maintenance
- Materials (e.g. reflective thermoplastic paint)

Supportive Actions

- Communications infrastructure
 - High speed data backbone
 - Wireless communications
- Embedded road condition sensors
- Differential GPS service
- Detailed, updated 3D mapping
- Broadcast sign and traffic signal locations
- Broadcast traffic signal messages
- Real time / predictive traffic management

Big Questions

“

Incredibly, we might actually get a chance at a do-over—of our cities, our fossil fuel dependence, and the social contract with labor—thanks to the impending advent of autonomous cars. Yes, their arrival is inevitable, but how they will impact us is yet to be determined.

”

Robin Chase, Zipcar co-founder and former CEO

ARUP

What can we say with some confidence?

- **Autonomous vehicles will be safer** than human-driven vehicles, likely to a significant degree.
- **Vehicle miles/kilometers traveled will likely go up**, unless a fundamental shift in travel dramatically increases ridesharing and decreases trip making. However, new “driving” populations (elderly, children, disabled, etc.) will induce demand, possibly balancing any shifts.
- **Shared autonomous vehicles will likely be cheaper** than car ownership today.
- **Full autonomy will have capacity significant benefits**, but the long road to 100% AVs could see only small capacity benefits or even capacity losses. There’s also a possibility human factors, such as acceleration/deceleration preferences, will balance capacity gains.
- The need for **proximate parking will eventually become effectively obsolete**.
- **Demand for curbside service will increase** and challenge street-level safety and delay, as long as bike lanes are unprotected and on-street parking is ubiquitous.
- **Government at all levels will see big shifts** in parking, curb management, labor, cyber security, and budget.

What trends remain highly uncertain?

- **Public Transit/Transport**
 - Will transit ridership change in response to automation? Will response differ by geography? By income?
 - How will transit agencies and labor unions respond to automation? What cities or nations will be leaders and why?
- **Goods Movement.**
 - With the increasing popularity of online shopping, goods delivery will continue to shift from store to door. How will this shift impact the network?
 - What freight technologies will stick? Drones? Highway platooning? Sidewalk robots? Automated trucks?
- **Infrastructure.**
 - Is an infrastructure upgrade necessary for AVs to reach the market?
 - What infrastructure is complementary? Will such infrastructure still be complementary in 10 years? 20 years? 30?
 - How big of a concern is smart infrastructure obsolescence?
- **Ownership.**
 - Will ownership become obsolete everywhere or just in major cities? What business models will dominate in suburbs, towns, and rural communities? What about developing countries?
- **Land Use Patterns.**
 - Will easier traveling make even greater sprawl more feasible?
 - What new land use patterns will follow AVs? Compare to parking lots for cars, ports for ships, or even skyscrapers with elevators.

What trends remain highly uncertain? (cont'd)

- **Road user interactions.**
 - Will pedestrians, bicyclists, and human drivers behave erratically, knowing AVs will move cautiously? What would be the network impacts of such behavior?
- **Motion sickness and other human factors.**
 - Will motion sickness make some users uninterested in AVs?
 - Because passengers tend to prefer more gradual acceleration, deceleration, and turning compared to drivers, will AVs be programmed to behave more gently? What could be the network impacts of such preferences?
 - Will trust in automation and fear over loss of control be major impediments to market penetration?
 - Will safety concerns lessen ridesharing in self-driving taxis?
- **Policy – local, regional, national, and even international.**
 - Will governments impose pricing mechanisms on AVs? Will subsidies be available?
 - Will standardized data sharing and communications be widespread?
 - What safety-based regulations can still encourage innovation? How will such regulations impact network performance?