



AUSTRALIAN LOCAL
GOVERNMENT ASSOCIATION

NATIONAL *State of the Assets* 2014 Local Roads Infrastructure Report

A REPORT PREPARED BY JEFF ROORDA AND ASSOCIATES FOR THE
AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION

Key Messages

1. Australia has under invested in infrastructure renewal
2. Local Government must manage and communicate the risk
3. All of Government shares the risk because of vertical fiscal imbalance
4. It can be solved – but needs a 10 year plan by whole of government to balance funding, service levels and risk
5. State of the Assets reporting communicates risk and provides a call to action.

Australia and North America Both Have a Problem with Deteriorating Infrastructure

Infrastructure Costs go up faster than CPI

Grants don't keep up with infrastructure costs

Cost Shifting by Federal and State Governments

Vertical Fiscal Imbalance



Why Does it Matter?

It matters because underfunding Infrastructure increases community risk



Delaying renewal increases life cycle cost



What are the less visible high risks?

- ▶ Most of the first generation of infrastructure was funded by growth, not property tax
- ▶ The task now is to maintain renew and upgrade infrastructure for a future Australia for the next 20 – 50 years **with far less growth and a big change in landuse**
- ▶ Can this be funded by Local Government property tax increases without social equity risks?
- ▶ Asset and Risk Management Plans provide an evidence base to align government investment with benefit/cost/risk

Government policy response so far

- ▶ Australia – National Asset Management Framework

Asset and Risk Management Plans – State by State Implementation. No ties to funding.

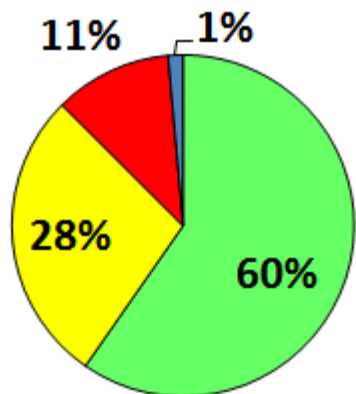
ALGA “State of the Assets” will be able to report risks and investment opportunities

- ▶ USA – MAP – 21

“State of Good Repair”

Asset and Risk Management Plans Will be Tied to Funding

Condition only tells part of the story



Poor condition needs renewal to control life cycle cost



Poor function needs upgrade to meet future needs



Poor capacity needs additional assets to meet future needs



Why isn't Government Getting the Message?



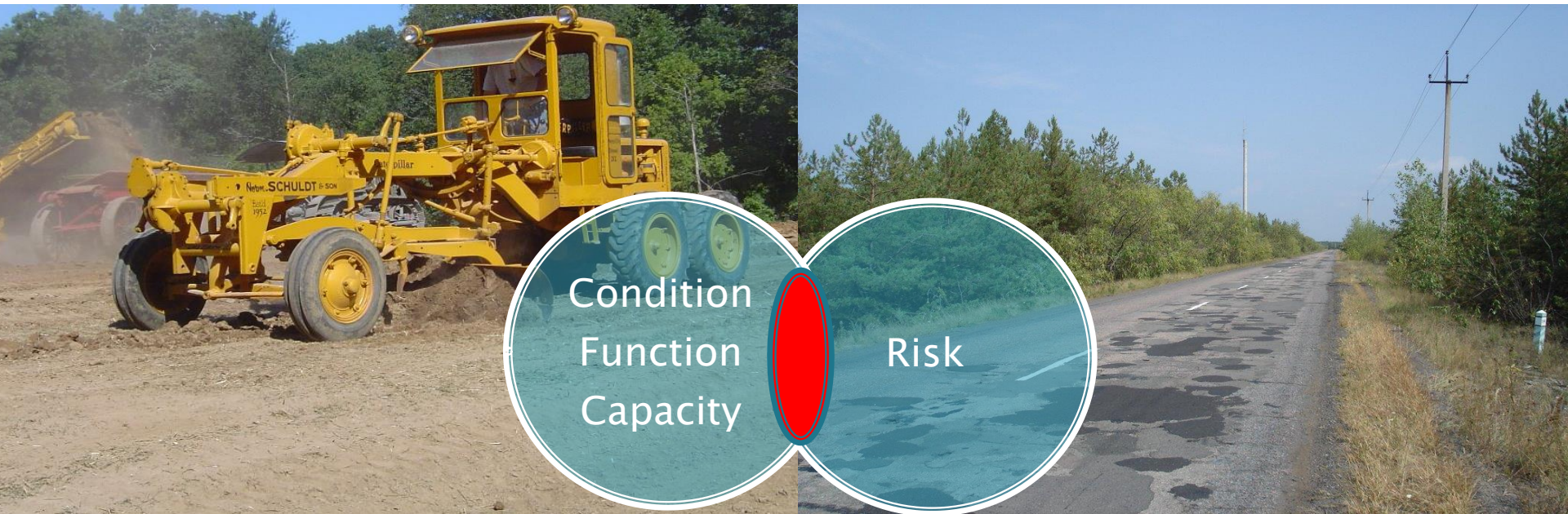
Condition

Risk

**Because we
don't have this**

We have this.

- ▶ Gradual deterioration managed by increasing maintenance
- ▶ Roads to Recovery was survival funding for many
- ▶ Invisible risk (for now).
 - Economic, Social, Environment, Safety



ALGA is building an improving evidence base

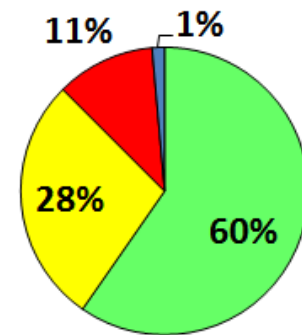
- ▶ 1998 – National Local Roads Data System commences
- ▶ 2010 – Funding Gap Report
(\$1.2b shortfall to maintain services)
- ▶ 2012 – National State of the Assets Pilot
11% Poor to very poor condition – 55 councils
- ▶ 2013 – National State of the Assets Report
12% Poor to very poor condition – 344 councils
- ▶ 2014 – National State of the Assets Report
12% Poor to very poor condition – 396 councils

Looking Forward

- ▶ 2015 – National State of the Assets Report
 - All Assets, all Councils
 - Clearly communicate risks and opportunities for a whole of government approach to infrastructure
 - A call to action
- ▶ 2016 - 2026 – National Infrastructure Plan
 - All Assets
 - A plan to reverse the current trend

In Summary

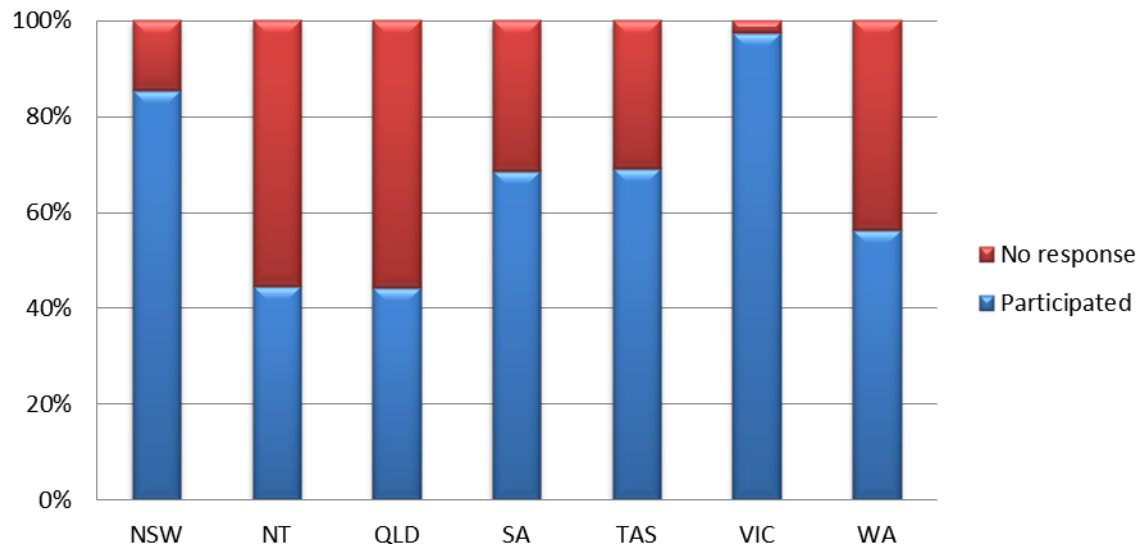
- ▶ \$11.7b (11%) of local roads are reported in a poor to very poor condition.
- ▶ This represents a \$11.7b risk and investment opportunity for government. Of this:
 - \$8.8b is sealed roads
 - \$2.3b is unsealed roads
 - \$0.3b is concrete bridges
 - \$0.3b is timber bridges



2014			Confidence
Good/Very Good	Fair	Poor/Very Poor	High
60%	28%	11%	Unknown

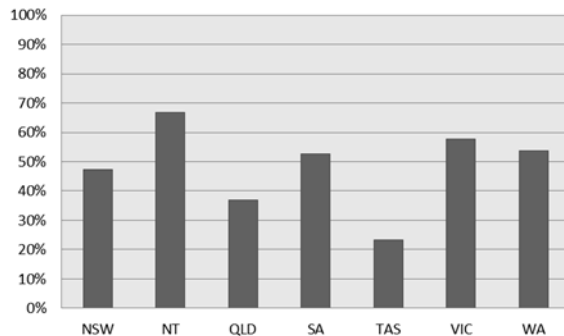
Response improves every year

- ▶ Data provided in a web based form by 396 local governments across Australia with \$104.8b in road assets under management.
- ▶ This was based on a voluntary response.
- ▶ State Local Government Associations are the key to success
- ▶ Online database enables efficient update for Councils.

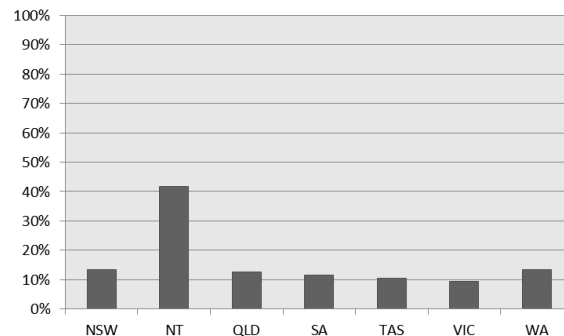


Data confidence will improve over time

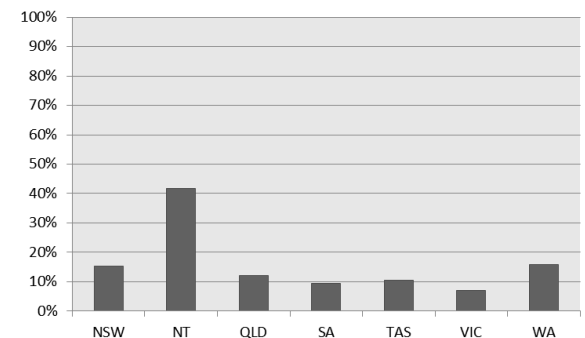
- ▶ Data confidence levels are reported for each of the four asset categories.
 - High – Reliable asset register and AM Plan $\pm 10\%$.
 - Medium – Sampling and AM Plan $\pm 25\%$.
 - Low – Expert judgement with minimal data $\pm 40\%$.



High Confidence - Quality



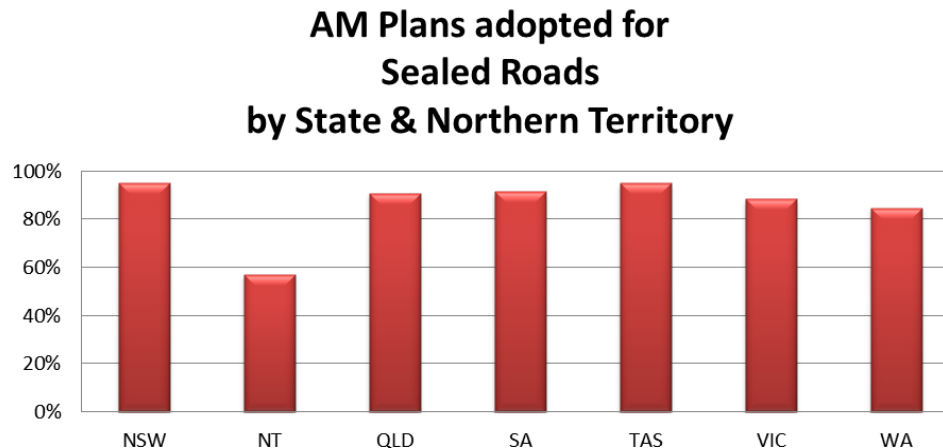
High Confidence - Function



High Confidence - Capacity

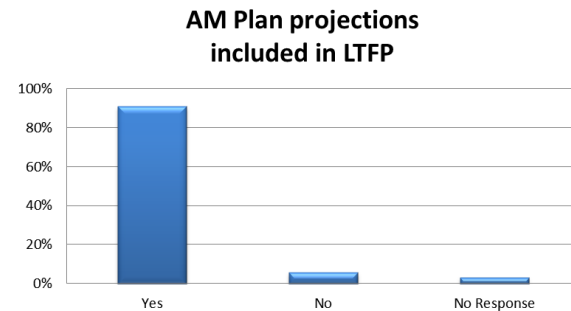
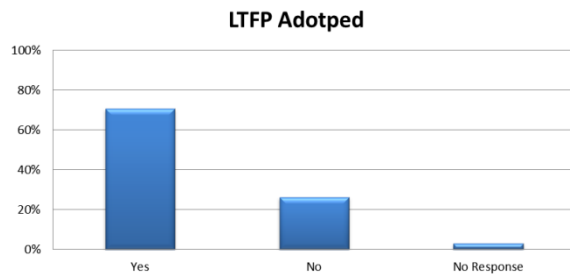
Asset Management Plans are improving

- ▶ Adopted AM Plans for sealed roads is high and consistent across the states.
- ▶ While 396 responded some 170 did not.



Long Term Financial Plans are improving

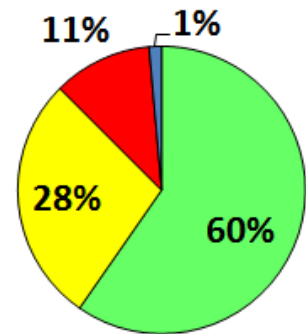
- ▶ While AM Plans for all local road asset classes are in place in 88% of the councils, LTFPs are in place in 73% of those councils.
- ▶ Financial projections included in AM Plans are incorporated in the LTFP in 91% of instances. A notable 24% increase from 2013.



The message so far...

- ▶ Total value of local roads is estimated at \$165 billion.
- ▶ So if 11% is in poor condition there is \$18 billion of local roads in poor condition.
- ▶ It is estimated to be much worse for some Councils
- ▶ We don't know the cumulative impact on other services and infrastructure
- ▶ **HOW MUCH OF THIS \$18BN IS HIGH RISK?**

2014			Confidence
			High
Good/Very Good	Fair	Poor/Very Poor	Unknown
60%	28%	11%	1%



Conclusions

1. Australia has under invested in infrastructure renewal
 - Costs are increasing faster than CPI because of cost shifting and increasing maintenance from delayed renewal
 - Local Government must manage and communicate the risk
 - All of Government shares the risk
2. It can be solved – but needs a 10 year plan by whole of government to balance funding, service levels and risk
3. State of the Assets reporting for all assets communicates risk and provides a call to action.

Thank you to

ALGA

State Local Government Associations
396 Participating Councils

for working together to build a stronger
local government